

Recommended Quadrennial (2021-2024) General Fund Budget Summary - Revenues

	2021 Current Budget	2021 Recommended Budget	2021 Variance	2022 Current Budget	2022 Recommended Budget	2022 Variance	2023 Current Budget	2023 Recommended Budget	2023 Variance	2024 Recommended Budget
Revenues										
40 - Taxes	\$ 78,222,744	\$ 85,554,431	\$ 7,331,687	\$ 79,354,537	\$ 86,763,612	\$ 7,409,075	\$ 80,503,308	\$ 88,040,180	\$ 7,536,872	\$ 89,334,396
45 - Licenses and Permits	\$ 436,665	\$ 436,665	\$ -	\$ 451,317	\$ 451,317	\$ -	\$ 451,317	\$ 451,317	\$ -	\$ 451,317
50 - Federal State & Local	\$ 12,829,077	\$ 12,708,304	\$ (120,773)	\$ 12,866,614	\$ 12,745,841	\$ (120,773)	\$ 12,866,614	\$ 12,745,841	\$ (120,773)	\$ 12,745,841
60 - Fees and Services	\$ 22,565,799	\$ 22,565,799	\$ -	\$ 22,773,216	\$ 22,773,216	\$ -	\$ 22,773,216	\$ 22,773,216	\$ -	\$ 22,773,216
65 - Fines and Forfeits	\$ 1,012,100	\$ 1,012,100	\$ -	\$ 1,012,100	\$ 1,012,100	\$ -	\$ 1,012,100	\$ 1,012,100	\$ -	\$ 1,012,100
66 - Interest	\$ 107,419	\$ 107,419	\$ -	\$ 107,419	\$ 107,419	\$ -	\$ 107,419	\$ 107,419	\$ -	\$ 107,419
67 - Other Revenue	\$ 2,087,535	\$ 2,134,187	\$ 46,652	\$ 2,096,644	\$ 2,043,296	\$ (53,348)	\$ 2,096,644	\$ 2,043,296	\$ (53,348)	\$ 2,043,296
69 - Transfers In	\$ 8,793,023	\$ 2,139,730	\$ (6,653,293)	\$ 8,897,825	\$ 2,139,730	\$ (6,758,095)	\$ 9,002,699	\$ 2,139,730	\$ (6,862,969)	\$ 2,139,730
Revenue Total	\$ 126,054,362	\$ 126,658,635	\$ 604,273	\$ 127,559,672	\$ 128,036,531	\$ 476,859	\$ 128,813,317	\$ 129,313,099	\$ 499,782	\$ 130,607,315

- ❖ Taxes recategorization from Transfers In (an increase of \$6.6M for 2021, \$6.7M for 2022 and \$6.8M for 2023) to align the budget with generally accepted accounting principles and auditor recommendations as a result of the 12-31-19 audit for the public safety operations portion of the Mental Health and Public Safety Millage. In addition, recommend revised property tax revenue growth assumptions to hold taxable value growth flat for fiscal year 2021 in alignment with the 2020 Equalization Report and assume 1.5% increase each year for 2022-2024 (an increase of \$712K for 2021, \$684K for 2022 and \$707K for 2023).
- ❖ Federal, State & Local reduced \$121K to align OIM-IT operations with reduced support and service agreements with local municipalities. State Revenue Sharing/County Incentive Program budgeted at \$7.2M each year (based on 2019/2020 published distribution amounts) as the state has not reduced allocation amounts per their 2020/2021 budget as signed by the governor.
- ❖ Other Revenue includes use of fund balance in the amount of \$100K for fiscal year 2021, only, for two outside agency (Washtenaw My Brother’s Keeper and Ypsilanti Public Library) allocations approved by the Board during the September 23, 2020 Ways & Means meeting (pending Board approval on October 21, 2020), partially offset by net reduction in revenues in the amount of \$53K to align OIM-IT operations with the elimination of a shared leased technology equipment agreement with the City of Ann Arbor.
- ❖ Transfers In recategorization to Taxes (a decrease that includes \$6.6M for 2021, \$6.7M for 2022 and \$6.8M for 2023) and an additional reduction in the amount of \$33K each year for an interdepartmental software maintenance agreement that ended.

Recommended Quadrennial (2021-2024) General Fund Budget Summary - Expenditures

	2021 Current Budget	2021 Recommended Budget	2021 Variance	2022 Current Budget	2022 Recommended Budget	2022 Variance	2023 Current Budget	2023 Recommended Budget	2023 Variance	2024 Recommended Budget
Expenditures										
70 - Personal Services	\$ 79,622,620	\$ 79,920,241	\$ 297,621	\$ 80,499,406	\$ 81,484,379	\$ 984,973	\$ 81,783,713	\$ 83,118,944	\$ 1,335,231	\$ 86,056,985
75 - Supplies	\$ 1,518,503	\$ 1,518,503	\$ -	\$ 1,667,503	\$ 1,667,503	\$ -	\$ 1,667,503	\$ 1,518,503	\$ (149,000)	\$ 1,667,503
80 - Other Svcs and Chgs	\$ 14,727,466	\$ 13,364,328	\$ (1,363,138)	\$ 14,768,867	\$ 13,177,458	\$ (1,591,409)	\$ 14,776,988	\$ 13,181,168	\$ (1,595,820)	\$ 13,184,934
95 - Internal Svc Chgs	\$ 204,243	\$ (497,484)	\$ (701,727)	\$ 333,780	\$ (349,572)	\$ (683,352)	\$ 306,271	\$ (298,815)	\$ (605,086)	\$ (206,581)
96 - Capital Outlay	\$ 88,625	\$ 88,625	\$ -	\$ 88,625	\$ 88,625	\$ -	\$ 88,625	\$ 88,625	\$ -	\$ 88,625
98 - Reserves	\$ 800,000	\$ 1,384,019	\$ 584,019	\$ 800,000	\$ 895,871	\$ 95,871	\$ 800,000	\$ 866,315	\$ 66,315	\$ 807,566
99 - Transfers Out	\$ 29,092,905	\$ 30,880,403	\$ 1,787,498	\$ 29,401,491	\$ 31,072,267	\$ 1,670,776	\$ 29,390,217	\$ 30,838,359	\$ 1,448,142	\$ 29,008,283
Expenditure Total	\$ 126,054,362	\$ 126,658,635	\$ 604,273	\$ 127,559,672	\$ 128,036,531	\$ 476,859	\$ 128,813,317	\$ 129,313,099	\$ 499,782	\$ 130,607,315

- ❖ Personal Services have been modified from updated salary projections and additional allocations in alignment with policy, the modified taxable value growth assumptions specifically set aside to offset future salary and fringe benefit cost increases in alignment with negotiated union contracts, and an additional administrator allocation above policy for specific planned initiatives. Therefore, the recommended budget includes structural allocations in the amount of \$1.95M each year for implementation of the compensation study, an additional \$500K compounded each year for 2022-2024 (2022 = \$500K, 2023 = \$1M and 2024 = \$1.5M) to offset future personnel costs increases and \$480K each year set aside for administration’s planned initiatives for departmental reorganizations and labor negotiations.
- ❖ Departmental operating budgets (Supplies, Other Services & Charges and Capital Outlay categories) were held flat except for a technical adjustment in the amount of \$149K in fiscal year 2023 to reduce printing and binding expense as ballots are printed during even years and this allocation is excluded during odd years.
- ❖ Other Services & Charges has a net decrease as a result of reducing the undesignated allocation (recategorized to Transfers Out) in the amount of \$2,013,517 due to 2019 property tax revenue increase being held here until the Community Mental Health (CMH) deficit elimination plan was approved. The decrease was partially offset by resetting the budgeted undesignated allocation to \$250K each year and an additional (new) BOC priorities allocation of \$250K each year. In addition, 100K was budgeted for fiscal year 2021 only for two outside agency (Washtenaw My Brother’s Keeper and Ypsilanti Public Library) allocations in the amount of \$50K each as approved by the Board on during the September 23, 2020 Ways & Means meeting (pending Board approval on October 21, 2020). The remaining variance is a result of OIM-IT Hardware/Software Maintenance modifications based on current agreements and plans over the next four years.
- ❖ Internal Service Charges has a net decrease as a result of updated cost allocation plan and fleet services based on current vehicle inventory and replacement schedule over the next four years.
- ❖ Reserves (current) included \$800K contingencies (\$500K for OIM reserves, \$200K for Sheriff’s Office-Inmate contracts & \$100K for unearmarked reserves). Additional recommended contingencies include \$584K for 2021 for county's continued and required response to COVID, and to be determined nominal contingencies of \$96K for 2022, \$66K for 2023 and \$7.5K for 2024.
- ❖ Transfers Out has net increase as a result of an increased appropriation to CMH in the amount of \$ 2,013,517 (recategorized from Other Services & Charges) for 2021-2023 (years 2-4) for the approved CMH’s Deficit Elimination plan. The increase was partially offset by modifications for mandated non-general fund programs.